



# **AIA Convention 2016: Official Delegate Information Booklet**

May 2016

---

This document contains important information for all 2016 AIA Convention delegates. Please carefully review the material prior to your departure for Philadelphia, and direct any questions concerning accreditation, voting, or duties of convention delegates to Pam Day, Hon. AIA, Corporate Secretary and Managing Director, Governance Administration, at the AIA Institute headquarters, 202-626-7305 (pday@aia.org).

---

# Contents

1. Delegate Business Schedule .....	2
2. Accreditation and Voting Procedures .....	4
3. Summary of AIA Rules of Procedure for the Convention Business Session.....	7
4. Proposed Bylaws Amendments .....	10
5. Report of the 2016 Resolutions Committee .....	31
6. 2016 Convention Resolutions .....	33
7. Actions Taken on Resolution Adopted at AIA Convention 2015 .....	51
8. Candidate Information.....	58

---

# 1. Delegate Business Schedule

**Thursday,  
May 19, 2016**

10:00 a.m. - 10:50 a.m.  
**Candidate Speeches**

Pennsylvania Convention Center  
Keynote Session Area

11:15 a.m. – 12:30 p.m.  
**Regional Caucuses**

Gulf States, Illinois, New England, Pennsylvania, Texas, Western  
Mountain, and International Regions  
Room 113

California, Middle Atlantic, New Jersey, North Central States, Ohio  
Valley, and South Atlantic Regions  
Room 109

Central States, Florida/Caribbean, Michigan, New York, Northwest and  
Pacific, and Virginias Regions  
Room 111

1:00 p.m. – 4:00 p.m.  
**Delegate Accreditation and Voting for Officers**

Booth 3446 (AIA Town Hall), AIA Expo floor  
Pennsylvania Convention Center

**Friday,  
May 20, 2016**

10:00 a.m. – 4:00 p.m.  
**Delegate Accreditation and Voting for Officers**

Booth 3446 (AIA Town Hall), AIA Expo floor  
Pennsylvania Convention Center

**Saturday,  
May 21, 2016**

8:15 a.m. – 10:00 a.m.  
**AIA Annual Business Meeting  
Voting on Bylaws Amendments, Resolutions, Consideration of Other  
Business, and Introduction of Newly Elected Officers**

Pennsylvania Convention Center  
Keynote Session Area

**DELEGATES WHO FAIL TO CLAIM THEIR VOTING KEYPADS AND TO  
USE THEM TO REGISTER THEIR PRESENCE AT THE START OF THE  
ANNUAL BUSINESS SESSION WILL NOT BE ABLE TO VOTE AT THE  
MEETING.**

10:00 a.m. – 2:00 p.m.  
**Voting—Runoff Election for the Office of First Vice President or  
Secretary *(if necessary)***

Booth 3446 (AIA Town Hall), AIA Expo floor  
Pennsylvania Convention Center

---

## 2. Accreditation and Voting Procedures

### Duties of the Credentials Committee

The Credentials Committee, in conjunction with the Institute Secretary, is charged with overseeing the accreditation of delegates and balloting for the election of officers. The staff at the accreditation desk will refer disputes or problems to the committee for decision.

Following the close of accreditation, the committee reviews and certifies the credentials report before it is presented to the convention. The credentials report will be presented on Saturday, May 21, 2016, at 8:15 a.m., during the annual business meeting, for acceptance prior to voting on business items.

### Accreditation

Delegate votes are allocated to each chapter according to a formula in the Bylaws based on the number of Architect and Associate members in good standing. Delegate cards are sent prior to the convention business session, to be distributed as the chapter decides. Each chapter may elect to distribute delegate cards among members attending convention or have the delegate cards all held by one individual, such as the chapter president.

However the chapter does it, every delegate must have a delegate card signed by the chapter president or secretary to be accredited to vote at convention, and must present this card in person to the staff at the accreditation desk in Booth 3446 (AIA Town Hall), AIA Expo floor, Pennsylvania Convention Center.

### **DO NOT MISPLACE YOUR DELEGATE CARD OR LEAVE IT AT HOME.**

To be able to vote, delegates must first become accredited, which is a separate process from convention registration and takes place in Booth 3446 (AIA Town Hall), AIA Expo floor, Pennsylvania Convention Center. To become accredited, **each delegate must wear his or her convention badge and present a delegate card to the Institute staff at the accreditation desk during the posted hours of accreditation** (Thursday, May 19, 2016, 1:00 p.m. – 4:00 p.m., and Friday, May 20, 2016, 10:00 a.m. – 4:00 p.m.).

**Accreditation is not voting, but delegates may cast their votes for the election of officers on Thursday, May 19, or Friday, May 20, as soon as they are accredited.**

## **Accreditation, continued**

Each chapter's total votes are evenly divided among the accredited delegates (subject to rules concerning Associate members). For example, if a chapter has nine delegate cards/votes which it distributes to three individuals who are Architect members, each individual's vote would count as three votes; if only one delegate is accredited from the chapter, only that person can vote the chapter's nine votes. (Note below, however, the rules on Associate members who serve as delegates.)

Associate members may serve as chapter delegates, but they may not be accredited to cast more than one-third of the votes of an AIA chapter. Associate members may be accredited but may not cast their votes until the chapter's Architect member delegate(s) has been accredited and voted. Associate delegates should verify prior to coming to convention that their chapter has at least three (3) votes and that at least one (1) Architect member will also attend as a delegate.

## **Voting**

Delegates may vote for officers on **Thursday, May 19, or Friday, May 20**, after becoming accredited. Delegates may accredit and vote in one visit to the accreditation desk. Delegates who want to accredit early and vote later may do so, but voting must be completed before the polls close on Friday.

**If an accredited delegate does not vote in the election of officers, the chapter loses that portion of its voting power.**

**Voting for officers** will occur on **Thursday, May 19**, at 1:00 p.m. – 4:00 p.m., and on **Friday, May 20**, at 10:00 a.m. – 4:00 p.m., in Booth 3446 (AIA Town Hall), AIA Expo floor, Pennsylvania Convention Center.

**No voting for officers will be permitted after 4:00 p.m. on Friday, May 20, 2016, except in the event of a runoff election on Saturday, May 21, 2016.**

**Proposed Bylaws Amendments and Resolutions** are debated and put to a vote at the annual business meeting to be held **Saturday, May 21, 2016, at 8:15 a.m. – 10:00 a.m.**, in the Keynote Session Area at the Pennsylvania Convention Center. Business session voting is usually done by roll call vote (keypad voting), although a voice vote may also be taken. (See Voting at Business Session, below.)

## Proxy Voting

A proxy is a member or state delegate who is representing an absent chapter by voting on its behalf.

If a chapter is unable to send any delegates to the convention, the chapter may select a member or state delegate from another chapter in the same state or region to represent the absent chapter by proxy. The president or authorized designee from the absent chapter must give written authorization and a signed delegate card to the attending member delegate. The delegate cannot be accredited to cast a proxy vote for the absent chapter unless the written authorization and delegate card are presented at the credentials desk at the time of accreditation. **A member delegate may represent only one chapter in addition to his or her own chapter. The only exception to that rule is that: (a) a state delegate may represent by proxy more than one of the chapters in his/her state at the meeting of the Institute, and (b) the president of a state component may designate a member delegate from his/her state to represent by proxy more than one chapter in that state.**

The delegate holding a proxy will vote several times, casting separate ballots for the proxy chapter and for his/her own chapter. Each chapter will be allotted its authorized voting strength.

**Delegates-at-large may not give or act as proxies.** Please do not ask a Delegate-at-large (that is, a past President of the Institute or a current Board member, officer, or Strategic Council member) to serve as a proxy for an absent chapter. A Delegate-at-large is permitted to accredit as a member delegate for his or her own assigned chapter in addition to his or her Delegate-at-large vote, but is not permitted to serve as a proxy.

Any questions regarding the voting process can be directed to Pam Day, Hon. AIA, Corporate Secretary and Managing Director, Governance Administration, at AIA headquarters, telephone 202-626-7305, or e-mail at [pday@aia.org](mailto:pday@aia.org).



---

### 3. Summary of AIA Rules of Procedure for the Convention Business Session

Note: The Parliamentarian may not be called upon directly by members during debate. Requests for a parliamentary ruling are addressed to the President, who may (or may not) consult with the Parliamentarian.

The Parliamentarian will be available during the convention to consult with and advise members on appropriate parliamentary procedures, on a confidential basis if requested, and may be reached through the VIP lounge located in the AIA registration area.

The AIA's rules of procedure are based on Robert's Rules of Order, but do not follow them in all respects. Key provisions of the AIA rules are summarized below.

#### Introduction of Business

<i>Business Item</i>	<i>Resolution</i>	<i>New Business Items</i>
Printed in Delegate Information Booklet	Printed in Delegate Information Booklet	Written copy must be provided to the Secretary
President announces items of business	Resolutions Committee chair announces resolutions number	Sponsor seeks recognition from President
President calls on appropriate officer to present report or to explain proposal	Resolutions Committee chair moves adoption of the resolution (no second required)	Sponsor makes motion to consider a new resolution, reads it, and briefly explains its intent (second required)
	President recognizes sponsor for amendments or modifications	
	Treasurer to give cost and Secretary to give Board's position	No debate; delegates vote on whether to consider the resolution; 2/3 vote required in order to consider the resolution
	President recognizes sponsor of resolution to open debate	If motion to consider passes, President recognizes sponsor to open debate

## Debate Opened to the Floor

### Recognizing Speakers and Limits on Debate

The President recognizes speakers in debate. He/she may recognize up to six (6) speakers in advance.

Debate is limited to two (2) minutes per speaker. The President may limit a speaker from speaking a second time until all others have spoken.

Debate on Bylaws amendments or resolutions shall be limited to ten minutes each. If speakers are waiting to be recognized when the time expires, the President shall take an immediate vote to extend debate for five minutes. A two-thirds vote shall be required to extend debate.

The original sponsor may be the second speaker on any amendment or substitute.

The President may require that amendments or substitutes be submitted in writing before they may be considered.

The President may call for all proposed amendments or substitutes to be submitted at one time, then debated and voted on as alternates or sequentially.

When a substitute is offered, the original motion remains open for debate and amendment so that it can "compete" with the proposed substitute. Substitutes cannot be amended until after a vote to replace the original with the substitute has carried, unless the President decides to allow both the original and the substitute to be perfected before voting.

The President's ruling on whether any motion or speaker is out of order is final unless immediately appealed; majority vote of the delegates is required to overrule.

The President may call the meeting into committee of the whole at any time to facilitate debate, subject to any announced limitations. President continues to chair, and rulings by the President cannot be appealed in committee of the whole.

### Calling the Question

The President may ignore the first call for the question if there is a clear desire by the assembly for further debate. Neither a call for the question, nor any proposed amendments or substitutes during debate, will deprive speakers recognized in advance from speaking for two minutes each on the original motion; however, speakers cannot introduce further amendments.

The President may entertain calls for the question when debate appears to be exhausted or, in the absence of objection, put the issue to a vote.

## Voting at Business Session

### Delegate's Role

Delegates should be present to vote on Bylaws Amendments, Resolutions, and other business items at the meeting on **Saturday, May 21, 2016, at 8:15 a.m. – 10:00 a.m.**, in the Keynote Session Area at the Pennsylvania Convention Center.

**DELEGATES SHOULD PLAN TO ARRIVE PROMPTLY BEFORE THE START OF THE ANNUAL BUSINESS SESSION. DELEGATES WHO FAIL TO CLAIM THEIR VOTING KEYPADS AND TO USE THEM TO REGISTER THEIR PRESENCE AT THE START OF THE ANNUAL BUSINESS SESSION WILL NOT BE ABLE TO VOTE AT THE MEETING.**

In the event that a delegate is absent from the business session, the absent delegate's votes are reallocated to those delegates present from the chapter and participating in the business session.

If all of a chapter's delegates are absent from the business meeting, the chapter's votes are lost, unless a proxy has been previously submitted during accreditation. Specific voting methods for the business session are identified below.

### Voice Vote

Delegates speak their vote, yea or nay, at the call of the President, who then announces the outcome.

The President may announce a question as having carried and dispense with "nay" voting if a question has clearly passed.

### Roll Call Vote (Call of the Regions)

All voting is conducted by electronic keypad, except for voting on resolutions of appreciation or as otherwise permitted by the Institute's Bylaws.

---

## 4. Proposed Bylaws Amendments

### Bylaws Amendment 16-A

#### Subject

Technical Amendments to the Institute Bylaws

#### Background

Delegates at the 2014 Annual Meeting adopted a series of amendments that effected a broad restructuring of the Institute's governance. Among other things, the restructuring significantly reduced the size and composition of the Institute's Board of Directors, led to the elimination of its Executive Committee, and created a Strategic Council (composed of Regional and other Representatives). The amendments preserved a number of Bylaws provisions and added several temporary provisions to smooth the transition from the old to the new governance structure. Now that the transition is nearly complete, these provisions have become obsolete. The Board sponsors this amendment to eliminate those provisions, and to clarify or eliminate several other provisions.

More specifically, this amendment would:

- Eliminate or revise provisions of the Bylaws referring to Regional Directors and certain other Directors whose positions were eliminated or otherwise affected as a result of the governance restructuring.
- Revise various provisions of the Bylaws to add references to the Strategic Council, and to Regional Representatives and other members of the Strategic Council.
- Revise various provisions of the Bylaws to reflect the elimination of the Institute's Executive Committee as a result of the governance restructuring.
- Eliminate Sections 1.2 and 2.72 of the Bylaws, referring to the American Architectural Foundation. This reflects changes in recent years in the relationship between the Institute and the American Architectural Foundation.
- Revise Section 1.42 to preclude Regional Representatives on the Strategic Council from providing certain endorsements.

- Revise Section 2.012 to clarify that, unless otherwise provided, the term “Associate member(s)” in the Bylaws shall be understood to include International Associate members. (This does not, however, entitle International Associate members to hold the title “Emeritus.”)
- Eliminate Section 5.3, relating to the Credentials Committee. Provisions governing the Credentials Committee are now included in the Rules of the Board, and so this section is not needed.

**Required Vote to Amend Bylaws**

Bylaws amendments require approval by an affirmative two-thirds vote of the delegates at the meeting, determined in the manner prescribed in Section 9.011 of the Bylaws.

**NOTE: PORTIONS OF THE BYLAWS NOT RELEVANT TO THE CHANGES PROPOSED IN THESE AMENDMENTS HAVE BEEN OMITTED BELOW. ASTERISKS (\*\*\*) HAVE BEEN USED TO IDENTIFY WHERE TEXT HAS BEEN OMITTED.**

*(Note: A complete copy of the current [Bylaws](http://www.aia.org) can be found on [www.aia.org](http://www.aia.org) or by contacting Pam Day, Hon. AIA, at [pday@aia.org](mailto:pday@aia.org))*

**Motion**

The delegates assembled at the 2016 Annual Meeting amend the Institute's Bylaws as follows, and also authorize the Secretary of the Institute to make whatever changes in the numbering of specific sections may be necessary as a result of this amendment:

CHAPTER 1

ORGANIZATION

\* \* \*

~~1.2 AMERICAN ARCHITECTURAL FOUNDATION~~

~~The American Architectural Foundation Inc., has been established by the Institute as a nonprofit charitable corporation to own and operate the Octagon, to provide architectural scholarships, establish professorships and assist architectural, educational and research projects; to establish awards, prizes or medals for meritorious work; to provide for the disseminating of literature and information of use and advantage to the profession of architecture and the arts and services allied to it; to assist by cooperation and association in any activity that shall result in the improvement of the profession of architecture; and to undertake any other related activities.~~

\* \* \*

1.4 ENDORSEMENTS

1.41 Endorsements of Enterprises. The Institute shall not sponsor or endorse any enterprise whether public or private, operated for profit.

1.42 Endorsements of Materials. No officer, director, Regional Representative on the Strategic Council, committee member or employee of the Institute or any of its component organizations in his or her official capacity shall approve, sponsor, endorse, or do anything that may be deemed or construed to be an approval, sponsorship, or endorsement of any material of construction or any method or manner of handling, using, distributing, or dealing in any material or product.

\* \* \*

*(see next page)*

## CHAPTER 2

### MEMBERSHIP

#### 2.0 GENERAL PROVISIONS - MEMBERSHIP

2.01 Categories of Membership. The Institute is a nonprofit membership corporation incorporated under the laws of the state of New York, with the following categories of membership:

\* \* \*

2.012 Associate Members. Individuals admitted with limited voting status and privileges are called Associates. Unless otherwise provided, the term "Associate member(s)" in these Bylaws shall be understood to include International Associate members. Although Associate members may also hold the title Emeritus, however, International Associate members may not hold that title.

\* \* \*

#### 2.07 Component Assignment.

\* \* \*

2.075 Voluntary Assignment. Architect and Associate members who are not assigned when admitted to membership may request assignment to any component that agrees to accept the assignment. Members so assigned shall be counted as assigned members for apportionment of delegates and directors and shall have all the rights and privileges of assigned members in the same membership category, except that the component may lower dues and/or assessments for nonresident members. Notwithstanding any other provisions hereof, no members assigned to components outside the United States shall be counted as assigned members for the apportionment of directorsRegional Representatives on the Strategic Council.

\* \* \*

*(see next page)*

## 2.2 ASSOCIATE AND INTERNATIONAL ASSOCIATE MEMBERS

### 2.23 Rights and Privileges of Associates and International Associates.

2.231 Title Associates in good standing may indicate that they are Associates of The American Institute of Architects, subject to applicable state laws, and may use the title Associate AIA or Assoc. AIA, but not AIA Associate nor the initials AIA alone, as a suffix to their names. International Associates in good standing may indicate that they are International Associates of The American Institute of Architects, subject to applicable state laws, and may use the title International Associate AIA or Intl. Assoc. AIA, but not AIA International Associate nor the initials AIA alone, as a suffix to their names.

2.232 Pin and Symbol. Associates and International Associates in good standing may wear the silver AIA pin. Associates and International Associates shall not be permitted to use the gold AIA pin nor the AIA symbol.

2.233 Privileges. Associates and International Associates shall have the same rights and privileges as Architect members, except as noted below and in Sections 2.231 and 2.232 above:

\* \* \*

- b) Associates and International Associates may not vote on dues for Architect members; provided, however, that nothing in these Bylaws shall restrict Associate Directors from voting on dues for Architect members when the Associate Directors are performing their duties as members of the Institute's Board of Directors or as delegates-at-large at annual or special meetings of the Institute, ~~nor shall it restrict the Associate representative to the Executive Committee from voting on dues for Architect members while performing his/her duties as a member of the Executive Committee.~~

\* \* \*

*(see next page)*



## 2.7 ALLIED MEMBERS

2.71 Eligibility for Allied Membership. Individuals who are not otherwise eligible for membership in the Institute and who meet either of the following requirements shall be eligible for Allied membership in the Institute:

- a) Individual Members: Those with established professional reputations who are registered to practice their professions where such requirements exist, or persons who are employed outside of architectural practice but are involved in positions allied to the field of architecture. Individual Allied members may include engineers, planners, landscape architects, sculptors, muralists, artists, and others in government, education, journalism, manufacturing, industry and/or other fields allied to architecture.
- b) Organizational Representatives: Those who are employed by firms in the construction industry engaged in research, design, development, testing, manufacture, distribution, or training for building and construction products or systems.

~~2.72 Membership in the American Architectural Foundation. Allied members of the Institute shall also be members of the American Architectural Foundation as provided in its bylaws and rules.~~

~~2.73-72 Rights and Privileges of Allied Members. Allied members may serve in any capacity on Institute committees, attend meetings and conventions, and participate in the scheduled activities and programs of the Institute. They may not vote (except on committees) or be appointed or elected as an officer, director, or delegate or serve in any other policy-setting position. Allied Individual Members may not print or permit to be printed or in any way use the name, initials, emblem, seal, symbol, or insignia of the Institute or any component. Firms that employ Allied Organizational Representatives in good standing may say that they are an Allied Organization of The American Institute of Architects as long as the use of this phrase may not be construed as Institute endorsement, sponsorship or approval of any construction material, product, or service. Except as stated above, neither Allied Organizations nor their representatives may print or permit to be printed or in any way use the name, initials, emblem, seal, symbol, or insignia of the Institute or any component.~~

~~2.731-721 Dues for Allied Members. The Board of Directors shall annually determine the dues payable by Allied members.~~

\* \* \*

*(see next page)*

## CHAPTER 5

### MEMBERSHIP MEETINGS

\* \* \*

#### ~~5.3~~ CREDENTIALS COMMITTEE

~~At a Board meeting held prior to the meeting of the Institute, the Board shall elect appoint three Architect members to act as the Credentials Committee of the meeting. The term of office of every member of the Credentials Committee shall expire when the report of the committee has been accepted by the meeting.~~

#### ~~5.4~~ 5.3 NON-DELEGATES AT MEETINGS

Members who are not delegates, and Allied and Affiliate members of chapter and state organizations, may attend any meeting of the Institute and may speak at the invitation of the presiding officer.

\* \* \*

## CHAPTER 6

### DIRECTORS AND OFFICERS

#### 6.0 DIRECTORS

~~6.01 Regional Directors. Subject to the provisions of Section 6.014, the membership within each region except the International Region shall be represented on the Board by one or more Regional Directors, who must be Architect members of the Institute. Nothing in these Bylaws, however, shall be construed as prohibiting a region from adopting or amending provisions in its bylaws that would require a Regional Director to reside or maintain his/her principal place of business in the region he/she represents.~~

~~6.011 Terms of Office of Regional Directors. Directors shall take office upon the adjournment of the annual meeting of the Board following their election. Their terms of office shall be for three years, and (unless otherwise prohibited or restricted by the bylaws of the region from which they are selected) Directors may serve more than one term. When one additional Director has been apportioned to a region and no new Director has been selected, a Director from that region whose term is expiring at the same time the new Director would be taking office may serve one additional year.~~

*(see next page)*

~~6.012 Number of Regional Directors.~~ The number of Directors for each region except the International Region shall be determined from the Secretary's annual count of assigned Architect and Associate members in good standing according to the following percentages of the assigned membership of components within the United States:

1.75% to 4% = 1 director

more than 4%, up to and including 8% = 2 directors

more than 8%, up to and including 12% = 3 directors

more than 12%, up to and including 16% = 4 directors

more than 16%, up to and including 20% = 5 directors

~~with one additional director for each 4% increment of the membership or fraction thereof above 20%. Neither members assigned to components outside the United States nor unassigned members shall be included in the annual count. (For purposes of this Section 6.012, the United States shall include the 50 states, the District of Columbia, and all U.S. commonwealths, territories and possessions (including Puerto Rico, Guam and the U.S. Virgin Islands).)~~

~~6.013 Reapportionment of Regional Representation.~~ The Board shall adjust the number of Directors from each region whenever the application of the formula requires such adjustment.

~~6.014 Elimination of Regional Directorships — Transition Provisions.~~ No Regional Directors shall be selected or seated on the Board after June 30, 2014. Regional Directors seated by that date shall be entitled to complete their terms of office in accordance with Section 6.011. Should a Regional Director resign his or her directorship before the completion of his or her term, that person shall be entitled to become a member of the Strategic Council, for a term equal in length to the amount of time remaining on his or her term as a Regional Director at the time of resignation. Should a vacancy occur in any Regional Directorship for any reason after June 30, 2014, it shall remain vacant and that Regional Directorship shall be eliminated.

*(see next page)*

~~6.02~~ 6.01 Associate Director. Subject to the provisions of Section ~~6.021~~, the Associate members of the Institute shall be represented on the Board by two ~~one~~ Directors selected from the Associate member category in the manner prescribed in the Rules of the Board. Each Associate Director shall serve a term of two ~~one~~ years in that position (except as provided in Section 6.021), and the terms of the Associate Directors shall be staggered. Nothing in this Section 6.01 shall preclude an Associate member from becoming a Director under other provisions of these Bylaws (for example, through selection as an at-large Director under Section 6.05).

~~6.021 Elimination of Associate Directorship – Transition Provisions.~~ Associate Directors seated by June 30, 2014, shall be entitled to complete their terms of office in accordance with Section 6.02. Starting from the point at which both of those Directors have completed their terms of office or resigned, the Associate members shall be represented on the Board by one Director selected from the Associate member category in the manner prescribed in the Rules of the Board. Nothing in Section 6.02 or this Section 6.021 shall preclude an Associate member from becoming a Director under other provisions of these Bylaws (for example, through selection as an at-large Director under Section 6.07).

~~6.03~~ 6.02 Student Director. The American Institute of Architecture Students shall have a representative on the Board of Directors, selected in a manner prescribed by the Board American Institute of Architecture Students.

~~6.04~~ 6.03 CACE Director. The President and the immediate past President of the Council of Architectural Component Executives (CACE) as of June 30, 2014, shall be a Directors, and each shall be entitled to complete his or her term of office. Starting from the point at which both of those Directors have completed their terms of office or resigned, the immediate past President of CACE shall be a Director. Nothing in this Section 6.043 shall preclude a member of CACE from becoming a Director under other provisions of these Bylaws (for example, through selection as an at-large Director under Section ~~6.07~~ 6.05).

~~6.05~~ 6.04 Public Directors. Subject to the provisions of Section ~~6.051~~ 6.041, there shall be no more than two Public Directors. Each Public Director shall be a non-architect who is not in any membership category (except Honorary Membership) nor employed by the Institute or a component. Each Public Director shall serve a three-year term and shall not be eligible for re-election.

*(see next page)*

~~6.051-6.041~~ Elimination of Public Directorships – Transition Provisions. Public Directors seated by June 30, 2014, shall be entitled to complete their terms of office in accordance with this section. No Public Directors shall be selected or seated after June 30, 2014, and the Public Directorships shall be eliminated when each Public Director who is in office on June 30, 2014, has completed his or her term of office or resigned. Should a Public Director resign his or her directorship before the completion of his or her term, that person shall be entitled to become a member of the Strategic Council, for a term equal in length to the amount of time remaining on his or her term as a Public Director at the time of resignation.

~~6.06~~ International Director. Subject to the provisions of Section ~~6.061~~, members of the Institute outside the United States shall be represented on the Board by a Director who is assigned to a chapter within the International Region or who is not assigned to any chapter and resides or works outside the United States.

~~6.061~~ Elimination of International Directorship – Transition Provisions. The current International Director shall be entitled to complete his term of office in accordance with this section. The International Directorship shall be eliminated when the current International Director has completed his term of office or resigned.

~~6.07-6.05~~ At-Large Directors. Additional directors are to be selected in the following manner:

~~6.071-6.051~~ Selection by the Delegates at Convention. The delegates at the annual convention of the Institute shall elect three at-large Directors to serve on the Board for three-year staggered terms beginning upon the adjournment of the annual meeting of the Board in December 2015; provided, however, that the terms of the original Directors so selected may be adjusted to ensure the staggering of their terms. No fewer than two-thirds of the at-large Directors selected by the delegates at convention shall be Architect members. The Board of Directors shall adopt appropriate procedures governing the nomination of at-large Directors and their selection by the delegates, and shall publish such procedures in the Rules of the Board.

*(see next page)*

~~6.072-6.052~~ Selection by the Strategic Council.

~~6.0721-6.0521~~ Election of Directors. The Strategic Council shall elect three at-large Directors to serve on the Board for three-year staggered terms beginning upon the adjournment of the annual meeting of the Board in December 2015; provided, however that the terms of the original Directors so selected may be adjusted to ensure the staggering of their terms.

~~6.0722-6.0522~~ Eligibility. The Strategic Council shall have broad discretion in electing Directors, who may include Associate members, members of the Council of Architectural Component Executives, public representatives, or such other individuals as the Strategic Council may deem appropriate. In no event, however, shall fewer than two-thirds of the Directors elected by the Strategic Council and serving on the Board at any one time be Architect members.

~~6.073-6.053~~ Selection by the President. Subject to approval by the Board, the President may select as many as two individuals to serve as Directors, with each such Director serving for a term which shall last no longer than the term of the President making the selection(s).

~~6.074-6.054~~ Minimum Number of Architect Members. No fewer than five at-large Directors at any time shall be Architect members.

~~6.08-6.06~~ Removal of Directors. Any Director may be removed for or without cause by affirmative vote of those entitled to elect the Director to office.

*(see next page)*

## 6.1 ELECTED OFFICERS

\* \* \*

### 6.14 Roles of Elected Officers

6.141 Role of the President. The President shall perform all the duties incident to the office, those required to be performed by law and these Bylaws, and those properly delegated to the office by the Board.

6.142 Role of the First Vice President/President-Elect. The First Vice President shall assume all the powers and the duties of the President in the absence, or the disability, refusal or failure of the President to act, and shall perform other duties properly assigned by the Board or the President.

6.143 The Role of the Vice Presidents. The Vice Presidents shall perform duties properly assigned by the Board or the President.

6.144 Role of the Secretary. The Secretary shall act as the secretary of each meeting of the Institute, and of the Board, ~~and of the Executive Committee.~~ The Secretary shall perform the duties required to be performed by law and these Bylaws, and other duties properly assigned by the Board or the President.

6.145 Role of the Treasurer. The Treasurer shall exercise general oversight of the Institute's financial affairs and shall perform all the duties incident to the office of Treasurer and other duties properly assigned by the Board or the President.

\* \* \*

*(see next page)*

## 6.2 EXECUTIVE OFFICERS

6.21 Executive Vice President/Chief Executive Officer. The Board shall appoint an Executive Vice President, who shall be the chief executive and administrative officer of the Institute, and an ex-officio member of the Board ~~and the Executive Committee~~, without vote.

6.22 Duties. The Executive Vice President shall be responsible for the management and administration of the affairs of the Institute and shall perform such other duties as may be properly assigned by the Board.

6.23 Other Executive Officers. The Executive Vice President may appoint executive officers to assist in the management of the Institute's affairs, and shall define their duties.

\* \* \*

## 6.4 THE BOARD OF DIRECTORS

\* \* \*

6.43 Powers and Duties of the Board. The general management of the affairs of the Institute shall be vested in the Board of Directors, which shall have control of the Institute's property, fix its policies, authorize expenditures, and take all necessary and proper steps to carry out the purposes of the Institute and promote its best interest.

6.431 Delegations by the Board. The Board may authorize others than the Board to perform certain duties of the Board under these Bylaws and the Rules of the Board. The Board may at any time take over the performance of any or all of these duties unless explicitly provided otherwise in these Bylaws. Only those to whom authority is delegated by the Board may perform duties of the Board, and each duty so performed shall be done under the general directions and instructions of the Board, which shall be responsible therefor.

*(see next page)*



6.432 Specific Duties of the Board. The Board, subject in each instance to the conditions fixed in these Bylaws and in the Rules of the Board, shall perform the following specific duties:

- a) It shall establish and adopt rules and regulations from time to time to supplement the provisions of these Bylaws.
- b) It shall approve all major contractual agreements before the Institute shall enter into them; provided, however, that such approval may be delegated in specific cases ~~to the Executive Committee or to the Executive Vice President.~~

\* \* \*

#### 6.44 Board Actions

\* \* \*

6.442 Board Actions Requiring a Two-Thirds Vote. Unless the provisions of the laws of the state of New York require otherwise, an affirmative vote of not less than two-thirds of the total membership of the Board shall be required:

- a) to adopt, amend, suspend or rescind rules or regulations supplementing these Bylaws;
- b) to suspend or withdraw the charter of a chapter or state organization;
- c) to form an affiliation;
- d) to fix admission fees and annual dues;
- e) to change the provisions of the Code of Ethics and Professional Conduct;
- f) to purchase, sell, lease or pledge any real property or to recommend the purchase, sale, lease or pledge thereof, or
- g) act on any matter for which a two-thirds vote is required by these Bylaws.

~~The Board may, by a two-thirds vote, delegate any of the foregoing decisions to the Executive Committee.~~

\* \* \*

*(see next page)*

## 6.5 THE STRATEGIC COUNCIL

There shall be a Strategic Council, which shall be a committee of the corporation under the law of New York. The Strategic Council shall determine its own leadership structure.

6.51 Composition of the Strategic Council. The Strategic Council shall be composed of the following:

6.511 Current and Past Officers of the Institute. The membership of the Strategic Council shall include the Institute's President, First Vice President/President-elect, Secretary, Treasurer, immediate past President, and Executive Vice President/CEO (as a non-voting member). The Institute's Vice Presidents shall also be members of the Strategic Council until the office of Vice President is eliminated.

*(see next page)*

6.512 Regional Representatives. Every Regional Director who resigns his or her directorship before the completion of his or her term as such shall be entitled to become a representative of his or her region on the Strategic Council, for a term equal in length to the amount of time remaining on his or her term as a Regional Director at the time of resignation. Thereafter, the regions shall select regional representatives based on a method of proportional representation identical to that prescribed for Regional Directors in Section 6.012. In addition, the International Region will be entitled to a regional representative to the Strategic Council. Each such regional representative shall serve for a term of three years, and may not serve more than one consecutive term. Subject to the provisions of Section 6.014, The membership within each region (including the International Region, which shall be entitled to one Regional Representative) shall be represented on the Strategic Council by one or more Regional Representatives, who must be Architect members of the Institute. Nothing in these Bylaws, however, shall be construed as prohibiting a region from adopting or amending provisions in its bylaws that would require a Regional Representative to reside or maintain his/her principal place of business in the region he/she represents.

6.5121 Terms of Office of Regional Representatives. Regional Representatives shall take office following the adjournment of the annual meeting of the Board following their election. Their terms of office shall be for three years, and (unless otherwise prohibited or restricted by the bylaws of the region from which they are selected) Regional Representatives may serve more than one term, whether consecutive or otherwise. When a Regional Representative has been apportioned to a region and no new Regional Representative has been selected, a Regional Representative from that region whose term is expiring at the same time the new Regional Representative would be taking office may serve one additional year.

*(see next page)*

6.5122 Number of Regional Representatives. The number of Regional Representatives for each region except the International Region shall be determined from the Secretary's annual count of assigned Architect and Associate members in good standing according to the following percentages of the assigned membership of components within the United States:

1.75% to 4% = 1 Regional Representative

more than 4%, up to and including 8% = 2 Regional Representatives

more than 8%, up to and including 12% = 3 Regional Representatives

more than 12%, up to and including 16% = 4 Regional Representatives

more than 16%, up to and including 20% = 5 Regional Representatives

with one additional Regional Representative for each 4% increment of the membership or fraction thereof above 20%. Neither members assigned to components outside the United States nor unassigned members shall be included in the annual count. (For purposes of this Section 6.5122, the United States shall include the 50 states, the District of Columbia, and all U.S. commonwealths, territories and possessions (including Puerto Rico, Guam and the U.S. Virgin Islands).)

6.5123 Reapportionment of Regional Representation. The Board shall adjust the number of Regional Representatives from each region whenever the application of the formula requires such adjustment.

\* \* \*

*(see next page)*

## ~~6.6 THE EXECUTIVE COMMITTEE OF THE BOARD~~

~~There shall be an Executive Committee of the Board composed of the elected officers of the Institute and the Executive Vice President/CEO. In addition, the more senior Associate Director shall be a voting member of the Executive Committee, and shall serve a term of one year in that position. The immediate past President of the Council of Architectural Component Executives shall also be included as a voting member of the Executive Committee. If that individual is unable or unwilling to serve, the Council shall be represented by such other individual as the Council's Executive Committee shall designate.~~

~~6.61 Meetings of the Executive Committee. A meeting of the Executive Committee shall be held as directed by the Board, or when called by the chair of the committee; or when requested in writing by three members of the committee.~~

~~6.611 Quorum at an Executive Committee Meeting. A quorum of two-thirds of its voting members shall be necessary to transact any business at a meeting of the Executive Committee.~~

~~6.612 Meeting Requirements. The Executive Committee may meet in a regular or special meeting in order to transact business. Any one or more members of the Executive Committee may participate in a meeting of the committee by conference telephone or similar equipment that allows all persons participating in the meeting to hear one another at the same time. Participation by such means shall constitute presence in person at such a meeting.~~

~~6.62 Actions by the Executive Committee. Every decision of the Executive Committee shall be made by not less than a majority of the voting members in attendance.~~

~~6.63 Powers and Duties of the Executive Committee. The Executive Committee shall have full authority, right and power to act for the Board between Board meetings on all matters except those below in Section 6.631.~~

~~6.631 Limitations of Powers of the Executive Committee. The Executive Committee may not purchase, sell, lease, or pledge any real property; form an affiliation; or fix admission fees and annual dues unless the authority to do so has been delegated to it by a two-thirds vote of the Board. It shall not change the Rules of the Board or the Bylaws, or elect a successor to any officer whose office becomes vacant.~~

*(see next page)*

~~6.632 Delegations by the Executive Committee. The Executive Committee may authorize others to perform certain duties of the Executive Committee under these Bylaws and the Rules of the Board. The Executive Committee may at any time take over the performance of any or all of these duties unless explicitly provided otherwise in these Bylaws. Only those to whom authority is delegated by the Executive Committee may perform duties of the Executive Committee, and each duty so performed shall be done under the general directions and instructions of the Executive Committee, which shall be responsible therefor.~~

~~6.64 Elimination of Executive Committee – Transition Provisions. The Executive Committee shall continue to exist until the earlier of the following events occurs: (a) the total membership of the Board declines to fewer than 20 members; or (b) the total membership of the Executive Committee declines to fewer than seven members. At such time as either of those events occurs, the Executive Committee shall be eliminated, the provisions of Section 6.6 shall no longer be effective, and all other references to the Executive Committee in these Bylaws shall be of no effect.~~

\* \* \*

## CHAPTER 9

### AMENDMENTS AND INTERPRETATIONS OF BYLAWS

#### 9.2 PARLIAMENTARY AUTHORITY

The rules contained in Robert's Rules of Order, Newly Revised shall supplement the rules and regulations adopted by the Institute and the Board and shall govern the Institute, the Board, ~~the Executive Committee~~, and the committees in all cases in which such rules are applicable and are not inconsistent or in conflict with law, these Bylaws, or the rules and regulations adopted by the Institute and by the Board.

### **[CONCLUSION OF PROPOSED BYLAWS AMENDMENT 16-A.]**

## Bylaws Amendment 16-B

**Subject** Authority of the Institute Secretary to Waive Age Requirement for Emeritus Membership

**Background** **Emeritus Membership.** Emeritus status is available for members who typically are near the end of their careers. Most Architect or Associate member rights, privileges, and obligations remain unchanged upon advancement to Emeritus status. Members Emeritus need no longer pay dues at any level of AIA membership, however, and Architect Members Emeritus are no longer required to be licensed. (AIA Bylaws, Section 2.32.)

**Eligibility for Emeritus Status.** Under Section 2.31 of the Institute Bylaws, Architect and Associate members are eligible for Emeritus status if they meet:

- 1) A 15-year membership requirement – they must have been AIA members for 15 consecutive years immediately before becoming Emeritus members; and
- 2) An age requirement – they must be at least 70 years old; and
- 3) A retirement requirement – they must be retired from the practice of architecture (or, if an Associate member, from a related occupation).

An alternate path to Emeritus membership – for members so incapacitated as to be unable to work in the profession of architecture – will not be before the delegates at the annual meeting.

**Requested Action on Eligibility Waivers.** The Bylaws permit the Secretary to waive all or part of the 15-year membership requirement mentioned above, but do not authorize the Secretary to waive either the age or the retirement requirements. The Board believes that the Secretary's authority should be extended so that he or she may waive the age requirement for Emeritus status on a case-by-case basis. This authority would be limited, to be exercised only in exceptional circumstances and for adequate cause.

The Board therefore sponsors an amendment to Section 2.313 of the Institute Bylaws, as shown in the motion below. (The amended Section 2.313 would not authorize the Secretary to waive the retirement requirement for Emeritus status.)

**Required Vote to Amend Bylaws**

Bylaws amendments require approval by an affirmative two-thirds vote of the delegates at the meeting, determined in the manner prescribed in Section 9.011 of the Bylaws.

**NOTE: PORTIONS OF THE BYLAWS NOT RELEVANT TO THE CHANGES PROPOSED IN THESE AMENDMENTS HAVE BEEN OMITTED BELOW. ASTERISKS (\*\*\*) HAVE BEEN USED TO IDENTIFY WHERE TEXT HAS BEEN OMITTED.**

*(Note: A complete copy of the current [Bylaws](http://www.aia.org) can be found on [www.aia.org](http://www.aia.org) or by contacting Pam Day, Hon. AIA, at [pday@aia.org](mailto:pday@aia.org))*

**Motion**

The delegates assembled at the 2016 Annual Meeting amend the Institute's Bylaws as follows:

CHAPTER 2

MEMBERSHIP

\* \* \*

2.3 MEMBERS EMERITUS

2.31 Eligibility

\* \* \*

2.313 Waiver by the Secretary The Secretary, in exceptional circumstances and for adequate cause, may, on an individual basis, waive (a) all or part of the period of good standing required for Emeritus status; and/or (b) the age requirement for Emeritus status.

**[CONCLUSION OF PROPOSED BYLAWS AMENDMENT 16-B.]**



---

## 5. Report of the 2016 Resolutions Committee

### Resolutions Committee

Kurt Neiswender, AIA, 2016 chair  
Deepika Padam, AIA  
Richard Haas, AIA  
John A. Padilla, AIA, Institute Secretary (*ex officio*)  
Danielle Mitchell, Assoc. AIA, President, American Institute of Architecture Students (*ex officio*)

### The Resolutions Process

A resolution is a formal request from the membership for the Board of Directors to take a particular action. Anyone can write a resolution, but it must be properly sponsored before it may be submitted to the Resolutions Committee. The Resolutions Committee verifies the sponsorship, reviews the resolution and may edit it for clarity or combine it with another similar resolution, in consultation with the designated sponsor.

At the annual business meeting, each resolution is brought up for debate and vote by the chair of the Resolutions Committee. A majority vote of the delegates present at the business meeting is required to adopt a resolution. New resolutions may be presented from the floor but cannot be debated or put to a vote without two-thirds approval of the delegates to consider the resolution.

If a resolution is adopted by convention delegates, it is considered for ratification and implementation by the Board of Directors at its first post-convention meeting. A resolution does not take effect without ratification by the Board. Resolution sponsors are notified of the Board action and are consulted in the implementation of the resolutions they sponsored. The actions taken on last year's resolutions are reported later in this Information Booklet.

### Report of the Chair

The Resolutions Committee herewith reports to the delegates to the 2016 Convention the resolutions received and reviewed by the Committee. In accordance with the Committee's charge, the submitted resolutions were carefully reviewed and edited for clarity and grammar. The sponsors were contacted as necessary to clarify intent and verify that the resolutions accurately expressed the sponsors' proposal. The resolutions presented for action are:

- Resolution 16-1 Joint Nomination of Two Individuals for Honorary Membership in the Institute
- Resolution 16-2 Amending the Current “Intern Declaration Policy”
- Resolution 16-3 Investigation of the Total Collapse of World Trade Center Building 7

As is traditional, the Resolutions Committee is submitting its own resolution expressing appreciation to retiring Board members and representatives from the Strategic Council.

- Resolution 16-4 Appreciation to Retiring Strategic Council Representatives and Board Members

This report also includes Board-submitted resolutions of appreciation as listed below.

- Resolution 16-5 Appreciation to Members, Fifty Years
- Resolution 16-6 Recognition of Newly Licensed Members
- Resolution 16-7 Recognition of Component Executive and National Staff Service Anniversaries
- Resolution 16-8 Appreciation to the Host Chapter
- Resolution 16-9 Appreciation to Convention Committees
- Resolution 16-10 Appreciation to Exhibitors
- Resolution 16-11 Appreciation of Russell A. Davidson, FAIA, and Susan Davidson, Assoc. AIA

---

## 6. 2016 Convention Resolutions

### Resolution 16-1

<b>Title</b>	Joint Nomination of Two Individuals for Honorary Membership in the Institute
<b>Sponsors</b>	AIA Dallas and Texas Society of Architects
<b>Intent</b>	To allow the nomination of two individuals working together for Honorary Membership in a single application to the Institute for concurrent awards.
<b>Text of Resolution</b>	<p>WHEREAS, distinguished service to the profession of architecture or to the arts and sciences is often cooperative in nature and, in some cases, is achieved through a lifetime of inseparable collaboration; and</p> <p>WHEREAS, the criteria for the Institute's Gold Medal now permits the joint work of two individuals to be eligible per a 2013 resolution; and</p> <p>WHEREAS, there is an existing precedent of two individuals receiving Honorary Membership in the Institute with a joint nomination (Cindy Rachofsky, Hon. AIA, and Howard Rachofsky, Hon. AIA, 2010).</p> <p>NOW, THEREFORE, BE IT RESOLVED by the American Institute of Architects that a joint nomination of two individuals working together shall be allowed to be submitted for Honorary Membership in a single application to the Institute for concurrent awards, if their collaborative efforts over time are recognized as having created a singular body of service and achievement.</p>

## Resolution 16-2

<b>Title</b>	Amending the Current “Intern Declaration Policy”
<b>Sponsor</b>	AIA Georgia
<b>Intent</b>	To strengthen the Institute’s commitment to its members and the profession by updating the AIA’s Intern Declaration Policy, to more assertively address the use of unpaid labor.
<b>Text of Resolution</b>	<p>WHEREAS, the Institute has demonstrated a sustained concern for the welfare of members throughout its history, particularly its youngest, and that one expression of this commitment is found in its “Intern Declaration Policy,” which is required to be signed by all applicants for the Institute’s highest individual, firm, and design honor awards; and</p> <p>WHEREAS, the intent of the Intern Declaration Policy, as expressed by its original authors, was to ensure that members being recognized for the highest honors the Institute bestows were not doing so at the literal expense of others; and</p> <p>WHEREAS, the current policy requires a member to declare that “[t]he candidate individually does not employ unpaid intern architects, including working students, and neither does any firm of which the candidate is an owner or manager”; and</p> <p>WHEREAS, the use of unpaid labor still exists within the profession; that illegal, unpaid labor at all levels is in clear violation of local, state, and Federal laws; and that unpaid labor is not recognized as allowable work experience by NCARB’s Intern Development Program and any jurisdiction that accepts IDP as part of the licensure path; and</p> <p>WHEREAS there is a need to update this policy to reflect current realities, such as the ever increasing costs of education, training, and licensure, as well as address the effectiveness of the policy as recognizing a span of time, not just the moment it is signed.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the “Intern Declaration Policy” shall be updated to strengthen the Institute’s commitment regarding the practice of unpaid labor among members of the profession and to affirm that those seeking its highest honors share in this commitment; and</p> <p>BE IT FURTHER RESOLVED that the title of the Policy shall be changed to “Unpaid Labor Declaration Policy” to reflect the actual focus of the Institute’s and the Policy’s concern; and</p>

BE IT FURTHER RESOLVED that the current “Intern Declaration Policy” will be amended to read as follows:

*“The candidate individually does not utilize, employ, or otherwise engage labor that is unpaid, including working students, and neither does any firm of which the candidate is an owner or manager, in part or in whole. The candidate acknowledges this wording shall cover all persons working under their employ, regardless of position or title. Exceptions recognized by Federal law (such as legally defined internships or educational cooperative programs) are exempt from this Policy.*

*“This candidate further acknowledges that they have not utilized any unpaid labor as defined above for a minimum of five (5) years prior to the application deadline for all Institute Honor Awards and a minimum of ten (10) years prior to the application deadline for all other Institute Honors, including the Honors Program, Membership Honors Awards, and Collaborative and Achievement Awards. The candidate personally acknowledges adherence to the terms of this Policy.”*

BE IT FURTHER RESOLVED that the wording of this policy may be adjusted by the AIA National Board of Directors, solely with regards to adjustments for a particular award or honor; and

BE IT FURTHER RESOLVED that this policy will be implemented prior to the announcement of the 2017 Call for Entries to any of the Institute Honors, including the Honors Program, Membership Honors Awards, and Collaborative and Professional Achievement Awards; and

BE IT FURTHER RESOLVED that this revised policy will be forwarded to all Institute local, state, and other components for consideration and adoption into their own programs that recognize individual and design excellence among the members and the profession.

## Resolution 16-3

<b>Title</b>	Investigation of the Total Collapse of World Trade Center Building 7
<b>Sponsors</b>	Daniel Barnum, FAIA and Fifty Members of the Institute
<b>Intent</b>	To adopt a Position Statement in support of a new investigation into the total collapse of World Trade Center Building 7 on September 11, 2001.
<b>Text of Resolution</b>	<p>WHEREAS, according to the AIA Public Policies and Position Statements, architects are professionally obligated to use their knowledge, skill, and experience to engage in civic life; and</p> <p>WHEREAS, World Trade Center Building 7 (WTC 7), a 47-story, steel-framed high-rise building, suffered a total collapse at 5:20 PM on the afternoon of September 11, 2001; and</p> <p>WHEREAS, the cause of the collapse of WTC 7 has become the subject of vigorous public debate, such that establishing the true cause of the collapse of WTC 7 is of great civic importance; and</p> <p>WHEREAS, prior to and since September 11, 2001, no steel-framed high-rise building has ever suffered a total collapse, except buildings demolished through the procedure known as controlled demolition; and</p> <p>WHEREAS, the collapse of WTC 7 exemplified many of the signature features of controlled demolition, including:</p> <ul style="list-style-type: none"><li>• Sudden onset: The roofline of WTC 7 went from being stationary to being in free fall in approximately one half-second.</li><li>• Rapidity: The roofline of WTC 7 fell to the ground in less than seven seconds.</li><li>• Free fall: For 2.25 seconds, or a third of its descent, WTC 7 fell at the rate of gravity over a distance of eight stories, meaning that the lower structure of the building provided no resistance whatsoever.</li><li>• Symmetry: WTC 7 fell directly downward through what had been the path of greatest resistance, with the debris deposited mostly inside the building's footprint.</li><li>• Explosions and window breakage: Video shows vertical sequences of explosions and window breakage running up the north face of WTC 7 as it began to collapse.</li></ul>

- Dismemberment: The steel frame of WTC 7 was almost entirely dismembered.
- Totality: The entire structure of WTC 7 collapsed to the ground, leaving no sections of the building standing; and

WHEREAS, first responders and bystanders reported explosions and other phenomena suggestive of controlled demolition immediately prior to and during the collapse of WTC 7, as exemplified in the following account by a first-year NYU medical student identified as “Darryl” on 1010 Wins Radio: “[W]e heard this sound that sounded like a clap of thunder. Turned around. We were shocked to see that the building was, uh.... Well, it looked like there was a shockwave ripping through the building and the windows all busted out. It was horrifying. And then about a second later the bottom floor caved out and the building followed after that”; and

WHEREAS, a CNN video captured both the sound of an explosion coming from WTC 7 and the following statements prior to the onset of the collapse:

Unidentified voice: “You hear that?”

Voice of emergency worker #1: “Keep your eye on that building. It’ll be coming down soon.”

Voice of emergency worker #2: “Building is about to blow up, move it back.... We are walking back, there’s a building about to blow up. Flame and debris coming down”; and

WHEREAS, numerous experts in controlled demolition and structural engineering have attested that the collapse of WTC 7 could have only been caused by controlled demolition, as exemplified in the following statement made by Dutch demolition expert Danny Jowenko after viewing video of the collapse: “This is controlled demolition.... It’s been imploded. It’s a hired job, done by a team of experts”; and

WHEREAS, in spite of the fact that WTC 7 had only few, small, and scattered fires and modest structural damage, the NYC Office of Emergency Management and the New York Fire Department predicted the collapse of WTC 7 with extraordinary confidence and precision, deciding to establish a safety zone around WTC 7 early in the afternoon and waiting several hours in anticipation of the building’s collapse; and

WHEREAS, local authorities were so certain of WTC 7’s eventual collapse that anticipation of the collapse was widely reported in the media, as exemplified by MSNBC’s Ashleigh Banfield, who reported, “I’ve heard several reports from several different officers now that that is the building that is gonna go down next. In fact, one officer told me they’re just waiting for that to come down at this point” — and by the BBC, who erroneously began reporting the collapse 23 minutes before it actually occurred; and

WHEREAS, in spite of the fact that local authorities predicted the collapse of WTC 7 with extraordinary confidence and precision, investigators for the Building Performance Study, conducted by the Federal Emergency Management Agency (FEMA) and the American Society of Civil Engineers (ASCE), were “stunned” by the collapse of WTC 7 and concluded in May 2002: “The specifics of the fires in WTC 7 and how they caused the building to collapse remain unknown at this time. Although the total diesel fuel on the premises contained massive potential energy, the best hypothesis has only a low probability of occurrence”; and

WHEREAS, three and a half years after the National Institute of Standards and Technology (NIST) began its investigation into the World Trade Center disaster, NIST’s lead investigator, Dr. Shyam Sunder, stated that NIST had some “preliminary hypotheses,” but conceded, “[T]ruthfully, I don’t really know. We’ve had trouble getting a handle on building No. 7”; and

WHEREAS, NIST finally concluded in its 2008 report that the collapse of WTC 7 was caused by “normal office fires,” thus abandoning earlier hypotheses that diesel fuel fires or structural damage caused the collapse; and

WHEREAS, according to NIST, the fires that it alleges triggered the total collapse of WTC 7 burned at temperatures “hundreds of degrees below those typically considered in design practice for establishing structural fire resistance ratings”; and

WHEREAS, NIST neglected to examine steel from WTC 7 with a “Swiss cheese appearance” that had been attacked by molten iron — as documented in Appendix C of the FEMA/ASCE Building Performance Study — and instead falsely alleged that no identifiable steel was recovered from WTC 7; and

WHEREAS, in its draft report for public comment, NIST falsely denied that WTC 7 entered free fall, and then acknowledged the occurrence of free fall in its final report, but falsely alleged that the occurrence of free fall was consistent with its computer model, which, in fact, does not show a period of free fall, nor does it come close to replicating the observed collapse; and

WHEREAS, NIST’s computer model omitted critical structural features of WTC 7, which, in the opinion of independent engineers, had they been included, the computer model would have shown that NIST’s alleged collapse initiation mechanism had zero probability of occurring; and

WHEREAS, NIST has refused to release key portions of its modeling data to engineers studying the collapse of WTC 7, claiming that to do so “might jeopardize public safety”; and



WHEREAS, thousands of members of the architecture and engineering professions, including the 97 sponsors of this resolution, believe there is sufficient evidence contradicting NIST's explanation of the collapse of WTC 7 to warrant a new investigation.

NOW, THEREFORE, BE IT RESOLVED that the AIA Board of Directors shall commence the process to adopt a Position Statement, to be published in the AIA Directory of Public Policies and Position Statements, stating both:

- The AIA's belief that incidents involving the catastrophic failure of buildings and other structures must be investigated using the highest standards of science-based investigation and analysis; and
- The AIA's support for a new investigation into the total collapse of WTC 7.

## Resolution 16-4

<b>Title</b>	Appreciation to Retiring Strategic Council Representatives and Board Members
<b>Sponsor</b>	Resolutions Committee
<b>Text of Resolution</b>	<p>BE IT RESOLVED that the AIA Convention 2016 extends its sincere appreciation to the retiring representatives of the AIA Strategic Council:</p> <ul style="list-style-type: none"><li>• Gwen Berlekamp, CAE</li><li>• Randolph J. Collins, AIA</li><li>• Robert Cozzarelli, AIA</li><li>• Jeffrey E. Flemming, AIA</li><li>• Daniel Stephen Hart, FAIA</li><li>• Michael C. Hoffman, AIA</li><li>• Henry A. Kosarzycki, AIA</li><li>• Joseph P. Lai, AIA</li><li>• Evelyn M. Lee, AIA</li><li>• Paula J. Loomis, Ph.D., FAIA, FSAME</li><li>• Stephen P. Maher, AIA</li><li>• Elizabeth Chu Richter, FAIA</li><li>• Steven D. Schuster, FAIA</li><li>• Stephen Vogel, FAIA</li><li>• Sarah Wahlgren</li></ul> <p>AND BE IT FURTHER RESOLVED that the AIA Convention 2016 extends its sincere appreciation to the retiring members of the AIA Board of Directors:</p> <ul style="list-style-type: none"><li>• William J. Bates, FAIA, NOMA</li><li>• Torrey Stanley Carleton, Hon. AIA</li><li>• Russell A. Davidson, FAIA</li><li>• Amanda Harrell-Seyburn, Assoc. AIA</li><li>• Danielle M. Mitchell, Assoc. AIA</li><li>• John A. Padilla, AIA</li><li>• Francis M. Pitts, FAIA, FACHA, OAA</li><li>• Burton L. Roslyn, FAIA</li><li>• Anthony P. Schirripa, FAIA</li><li>• Julie D. Taylor, Hon. AIA/LA</li><li>• Marilyn Terranova, Ph.D.</li></ul>

## Resolution 16-5

<b>Title</b>	Appreciation to Members, Fifty Years
<b>Sponsor</b>	AIA Board of Directors
<b>Intent</b>	To acknowledge the dedication, benevolence, and volunteer spirit of those members of the American Institute of Architects who have maintained membership for 50 years or more.
<b>Text of Resolution</b>	<p>WHEREAS, for almost 160 years, the American Institute of Architects has been the premier professional organization representing the collective action and influence of the architectural profession in service to society; and</p> <p>WHEREAS, the strength of the American Institute of Architects is dependent upon the collective energy and financial contributions of its members, and their volunteer spirit that fuels AIA policies, programs, activities, and service to society; and</p> <p>WHEREAS, there are members of the American Institute of Architects who have been members for 50 years or more, and who have supported the AIA through membership and volunteer service; and</p> <p>WHEREAS, such dedication, benevolence, and model behavior deserve the recognition and respect of the American Institute of Architects, the leadership, and the AIA membership; and</p> <p>WHEREAS, the AIA annual convention provides an excellent opportunity to recognize and honor those AIA members who have supported the organization for 50 years or more.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects congratulates those members who have been members for 50 years or more.</p>

## **Resolution 16-6**

<b>Title</b>	Recognition of Newly Licensed Members
<b>Sponsor</b>	AIA Board of Directors
<b>Intent</b>	To recognize those members of the AIA who became licensed in 2015.
<b>Text of Resolution</b>	<p>WHEREAS, the American Institute of Architects recognizes the importance of supporting emerging professionals on the path to licensure; and</p> <p>WHEREAS, those members of the Institute who received their architectural licenses in 2015 have been chosen for recognition this year at AIA Convention 2016 in Philadelphia.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects congratulates those members who received their architectural licenses in 2015 for their accomplishments and welcomes them as the next generation of architects; and</p> <p>BE IT FURTHER RESOLVED that the American Institute of Architects celebrates the continued leadership of the Young Architects Forum and encourages its sustained contribution to shaping emerging professionals.</p>

## Resolution 16-7

<b>Title</b>	Recognition of Component Executive and National Staff Anniversaries
<b>Sponsor</b>	AIA Board of Directors
<b>Intent</b>	To acknowledge the exemplary service to local, state, and international AIA components, and to the Institute, by component executives and national staff who are celebrating significant employment anniversaries in 2016; also, to recognize component executives and national staff who will retire in 2016.
<b>Text of Resolution</b>	<p>WHEREAS, the American Institute of Architects comprises more than 250 component organizations across the country and around the world to serve the needs of AIA members at the international, national, state, and local levels, and</p> <p>WHEREAS, the Council of Architectural Component Executives (CACE) is an organization, administered under the auspices of the American Institute of Architects, composed of the executive and professional staff of AIA local, state, and international components, whose members conduct administrative, communications, and programmatic activities for their respective components, and</p> <p>WHEREAS, the Institute, based at AIA headquarters in Washington, D.C., includes more than 200 professional staff who work with their component counterparts and colleagues to meet the needs of members nationwide, and</p> <p>WHEREAS, the AIA should recognize CACE and national headquarters staff members who have enjoyed long and distinguished careers in service to the AIA and the architecture profession.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects recognizes the service achievements of the following members of the Council of Architectural Component Executives and of Institute staff, who, in 2016, will celebrate significant employment anniversaries:</p> <p><i>(see next page)</i></p>

Five Years

*CACE Members:*

Lindsey Ellerbach, AIA Eastern Oklahoma  
James T. Perry, AIA Texas Society of Architects  
Becky Wilson, AIA Tallahassee  
Heather A. Wilson, AIA Utah

*National Staff:*

Mahe Rangareddy, PMP  
Jonathan Watson  
Paula Clements, Hon. TSA, CAE  
Robert A. Ivy, FAIA  
William Richards, PhD  
Wanda Chambers-Steinberg, PMP  
Erin Murphy, AIA  
Kenneth Ross, FAIA  
David Paciotti, CPA  
Jelena Schulz  
Sharia Barksdale  
Ashley Respecki, Assoc. AIA  
Elizabeth Wolverton  
Brian McLaren, AIA  
Susan McDaid, Hon. AIA  
Matt Welker, Assoc. AIA  
Jimmy Spencer  
Mark Wilkin  
Scott Ward  
Amy Medawar  
Mai Bruneau

Ten Years

*CACE Members:*

Jean F. Gibson, AIA New Mexico  
Eric White, Boston Society of Architects/AIA  
Jennifer Zolkos, AIA Rhode Island

*(see next page)*

*National Staff:*

Sarbjit Dhanjal  
Susan Parrish  
Katherine Gupman  
Duane Zepeda  
Seiw Yong  
Virginia Ebbert  
Kimberly Yoho, CAE  
Alison Karfeld  
Matt Tinder  
Michael Bomba, Esq.  
Kenneth Cobleigh, Esq.  
Rebecca Grounds, CAE  
Jacqueline Der  
Jamila Yeung  
Michon Henry

15 Years

*CACE Members:*

David A. Crawford, Hon. AIA, AIA North Carolina  
Sara Kay, Hon. AIA, AIA Nebraska  
Dawn Mages, AIA Tampa Bay  
Leslie A. Nathan, AIA, AIA San Fernando Valley

*National Staff:*

Lisa Green  
Jennifer Riskus  
Ann Turner, PMP

20 Years

*CACE Members:*

Valerie A. Brown, Hon. AIANYs, LEED AP, AIA Westchester +  
Hudson Valley  
Florence Hagstrom, Hon. AIAIC, AIA Inland California  
Linda B. Hewitt, Hon. AIANYs, AIA Rochester  
Melissa Hunt, Hon. AIA, AIA Central Oklahoma/ AIA North Central  
Oklahoma

*National Staff:*

Veletta Crawford  
Ann Casso, Hon. AIA

25 Years

*National Staff:*

Vermetra Riley  
Cassandra Brown

(see next page)

30 Years

*CACE Member:*

Tina Litteral, Hon. AIA, CAE, AIA Arizona

*National Staff:*

Christopher Gribbs, Assoc. AIA

35 Years

*CACE Member:*

Paul W. Welch Jr., Hon. AIA, AIA California Council

40 Years

*CACE Member:*

Pat Amick, CMP, AIA Missouri

AND, BE IT FURTHER RESOLVED that the American Institute of Architects recognizes the special ally it has in the following member of the Council of Architectural Component Executives, who will retire from service in 2016:

- Carolyn Isaak, Hon. AIANH, AIA New Hampshire



## Resolution 16-8

**Title** Appreciation to the Host Chapter

**Sponsor** AIA Board of Directors

**Text of Resolution** BE IT RESOLVED that the 2016 Convention extends its deep appreciation to the members of AIA Philadelphia for their efforts over the past year to make this Convention a resounding success.

AIA Philadelphia President  
Denise E. Thompson, AIA

Convention Chair  
Soha St. Juste, AIA, LEED AP BD+C

Parklet Committee Chairs  
Alex Holstein, AIA  
Danielle DiLeo Kim, AIA

Tour Committee Chairs  
Michael Thompson, AIA, LEED AP  
Matt Heckendorn, AIA

Volunteer Committee Chair  
Stephen Johnson, AIA

Legacy Project Committee Chairs  
Jeff Krieger, AIA  
Tya Winn, NOMA

Lounge Committee Chairs  
Sarah Soh, AIA, LEED AP  
Julie Hoffman, AIA, EDAC

Exhibit Committee Chairs  
Paul Avazier, LEED AP BD+C, NCARB  
Denise Thompson, AIA, AIA, LEED, BD+C

Executive Director  
Rebecca E. Johnson

## Resolution 16-9

<b>Title</b>	Appreciation to Convention Committees
<b>Sponsor</b>	AIA Board of Directors
<b>Text of Resolution</b>	<p>BE IT RESOLVED that the 2016 Convention extends its appreciation to the members and other individuals whose work has contributed so greatly to the convention:</p> <p><u>2016 AIA National Convention Leadership</u> Peter J. Arsenault, FAIA (chair) William D. Seider, FAIA Soha St. Juste, AIA, LEED AP BD+C Rebecca E. Johnson John Sorrenti, FAIA</p> <p><u>Credentials Committee</u> Steven B. Lazarus, AIA Jason Tapia, AIA Derek Webb, AIA</p> <p><u>Resolutions Committee</u> Kurt Neiswender, AIA, 2016 chair Deepika Padam, AIA Richard Haas, AIA John A. Padilla, AIA, Institute Secretary (<i>ex officio</i>) Danielle Mitchell, Assoc. AIA, President, American Institute of Architecture Students (<i>ex officio</i>)</p>

## **Resolution 16-10**

**Title**

Appreciation to Exhibitors

**Sponsor**

AIA Board of Directors

**Text of  
Resolution**

BE IT RESOLVED that the American Institute of Architects expresses its appreciation to the many businesses and firms that are supporting this convention through their exhibits. The AIA looks forward to their continued participation in future AIA conventions.

## Resolution 16-11

<b>Title</b>	Appreciation of Russell A. Davidson, FAIA, and Susan Davidson, Assoc. AIA
<b>Sponsor</b>	AIA Board of Directors
<b>Text of Resolution</b>	<p>BE IT RESOLVED that the Delegates to the 2016 National Convention of The American Institute of Architects (AIA) express their deep appreciation to President Russell A. Davidson, FAIA. An acknowledged leader by his AIA colleagues as well as his peers within the industry and the public, his is a voice that speaks with unique clarity and authority in making a persuasive case for the impact of architecture on clients and the community. Whether in the halls of Congress or in City Hall, whether through a skillful deployment of media resources or vigorously supporting the work of the AIA's design assistance teams, he has committed his time and talent to position public awareness as a crucial lens for the AIA. Understanding that success is achievable only by working together, he has boldly challenged every member to be a messenger and the AIA leadership, both elected members and staff, to work collaboratively to achieve success. Inspired by his wife, Susan, a trusted partner in a shared mission to listen, imagine, and build, he is strengthened daily in his conviction of listening to his clients and to pursuing excellence through our shared professional efforts.</p>

---

## 7. Actions Taken on Resolution Adopted at AIA Convention 2015

### Resolution 15-1

<b>Title</b>	Equity in Architecture
<b>Sponsor</b>	AIA San Francisco and AIA California Council
<b>Intent</b>	<p>Equity in Architecture is a call to action for both women and men to realize the goal of equitable practice in order to retain talent, advance the architecture profession, and communicate the value of design to society. The Institute has long identified diversity and inclusion as a strategic goal for the profession. However, the rate of impact has not been significant enough to advance the ratio of underrepresented populations within the profession, with the greatest disparity being evident in leadership and ownership positions. The Institute encourages our global society to “Look Up,” elevating the value of architecture and the services that architects provide. Concurrently, there needs to be a reflective look at valuing our human capital within the profession. Equity is everyone’s issue and achieving equitable practice has a direct impact on the relevance, economic health and future of the Institute and our profession.</p> <p>To move the profession forward the Institute is asked to develop an ongoing program to assess data, set a plan of action, track progress, and report on results. Now more than ever is the time for action both from grassroots and Institute leadership.</p>
<b>Text of Resolution</b>	<p>WHEREAS, the importance of architecture as a profession is rooted in the relevance and value provided to the diverse communities that we serve; and</p> <p>WHEREAS, The American Institute of Architects has long identified diversity and inclusion within the architectural profession as a strategic goal and has recently initiated a Repositioning campaign with a renewed commitment to diversity and gender equity initiatives through the Diversity and Inclusion Council; and</p> <p><i>(see next page)</i></p>

WHEREAS, on June 12, 2004, delegates to the American Institute of Architects National Convention approved Resolution 04-2, "To Strengthen the Demographic Diversity of the Design Profession," calling for the AIA to "collaborate with related architectural organizations and support research initiatives and ongoing data collection that will lead the profession to a better understanding of who enters and succeeds in the profession and why," which resulted in a benchmark 2005 survey and increased cooperation among collateral organizations towards this goal; and

WHEREAS, the 2008 Gateway Commitment, adopted by the multi-FORMity 2008 Plenary participants, challenged the AIA to increase demographic representation of underrepresented members, students and women, and while progress has been made, the rate has not been significant enough to change underrepresented populations in membership, firm leadership and ownership; and

WHEREAS, the AIA Board of Directors, in December 2012, adopted the AIA Diversity statement: "Diversity is a cultural ethos embraced by AIA membership to foster inclusion, service and a quality of life in celebration of all communities in our society. This is regardless of race, ethnicity, gender, national origin, religion, physical ability, sexual orientation or identity, age, geography, intellectual or practice area"; and

WHEREAS, women of all races and ethnicities represent only 18 percent of licensed AIA Architect members and only 17 percent of AIA members in firm leadership; and

WHEREAS, minorities regardless of gender currently represent 13 percent of licensed AIA Architect members including 5 percent Asian Americans, 4 percent Hispanics or Latino, and less than 2.0 percent African Americans; and

WHEREAS, findings from the 2014 Equity in Architecture research conducted by The Missing 32% Project and the 2014 Diversity in Architecture Survey provide new critical intelligence to inform opportunities for exploration, goal setting, and action.

NOW THEREFORE, BE IT RESOLVED that the President of the Institute shall appoint a Commission on Equity in Architecture whose members shall consist of nationally recognized experts from AIA membership, architecture schools, allied non-profit organizations, and elsewhere who have themselves influenced the achievement of equity and diversity in their work; and

*(see next page)*

BE IT FURTHER RESOLVED that this Commission will be charged by the Board of Directors of the Institute to utilize metrics-driven knowledge, collaborative discussion, and definitive action to develop specific recommendations that will lead to equitable practices, investing in a diversity that mirrors society at large within all levels of the Institute, academia, and the profession of architecture; and

BE IT FURTHER RESOLVED that these recommendations shall include measurable goals, recommended metrics for measuring progress against those goals, and mechanisms for assessing ongoing progress in achieving those goals; and

BE IT FURTHER RESOLVED that the Board of Directors will present a report and plan of action based on the Commission's recommendations at the 2016 AIA National Convention, and a system of annual reporting that informs members of progress and achievements for equitable practice.

**Subsequent  
Action**

The Board of Directors ratified this resolution in September 2015. The Equity in Architecture Commission and its chair, Emily Grandstaff-Rice, FAIA, were appointed by 2015 AIA President Elizabeth Chu Richter, FAIA. The 20-member group is charged with assessing recent data, setting a plan of action, and reporting on results to the Board of Directors by December 2016.

The goals for the Equity in Architecture Commission include developing specific recommendations that will lead to equitable practices, creating measurable goals and developing mechanisms for assessing ongoing progress, and presenting a plan of action based on the Commission's recommendations.

The Commission is charged with presenting status reports to the Board of Directors at its meetings in May and September 2016, and providing a final report by December 2016.

## Resolution 15-2a

<b>Title</b>	Graduated Architect Member Dues for Newly Licensed Architect Members
<b>Sponsor</b>	AIA Western Mountain Region
<b>Intent</b>	To reduce the financial burdens of licensure for newly licensed Architect members, a graduated dues structure of a fixed period of time shall be established to include national, regional, state and local dues.
<b>Text of Resolution</b>	<p>WHEREAS, the Institute should strive to encourage and support its Associate members to be licensed members of the profession and Architect members of the Institute; and</p> <p>WHEREAS, there is a substantial increase, virtually overnight, in the cost of Architect membership versus Associate membership dues for newly licensed architects; and</p> <p>WHEREAS, the instantaneous additional cost creates a potential stumbling block to Architect membership for newly licensed Architect members, and a possible loss of resources to the Institute; and</p> <p>WHEREAS, this will be a benefit to all members and the Institute as many individuals that may not be able to initially afford Architect membership, will be retained as members, hopefully bringing more diversity, and contributing to the Institute long term both financially and membership strength.</p> <p>NOW, THEREFORE, BE IT RESOLVED that graduated Architect membership dues for Associate members newly licensed and admitted as Architect members shall be implemented for national members over a three (3) year period.</p> <p>1st Calendar Year after licensure – Renew at Associate member rate + 1/3 the difference of Architect member rate</p> <p>2nd Calendar Year after licensure – Renew at Associate member rate + 2/3 the difference of Architect member rate</p> <p>3rd Calendar Year after licensure – Renew at Architect member rate</p> <p>BE IT FURTHER RESOLVED that upon successful implementation of this program for current Associate members, that the Institute consider expanding this program to include all new membership categories to encourage membership growth across the spectrum of the Institute.</p>



**Subsequent  
Action**

The Board of Directors ratified this resolution in September 2015. The Resolution outlined the parameters for which the dues will be graduated over the course of three years. Once implemented in Fall 2016 for the 2017 dues year, graduated dues will be mandatory at the national level and optional for state and local components. Based on Bylaws and other programs administered across all three tiers, chapters will be invited to participate through the annual call for dues process in 2016, and will have the option to opt-in to implement graduated dues for newly licensed members using the three-year dues schedule outlined in the Resolution.

1st Calendar Year after licensure – Renew at Associate member rate + 1/3 the difference of Architect member rate

2nd Calendar Year after licensure – Renew at Associate member rate + 2/3 the difference of Architect member rate

3rd Calendar Year after licensure – Renew at Architect member rate

## Resolution 15-2b

<b>Title</b>	Graduated Membership Dues – Pilot Programs
<b>Sponsor</b>	AIA California Council
<b>Intent</b>	To ask the AIA Board of Directors to authorize a number of coordinated three-year Pilot Programs designed to evaluate the effectiveness of Graduated Dues on building overall membership and improving penetration of AIA membership in selected constituencies. The pilot programs would focus on new members in all membership categories, and include, but not necessarily limited to, architects in education: architects in government, and architects in corporations. Upon completion of the pilot programs, the AIA will evaluate the financial, retention and recruitment impact of the pilot programs on each level of the organization.
<b>Text of Resolution</b>	<p>WHEREAS, there is undeniable value of AIA membership through increased camaraderie, knowledge, inclusiveness, and representation of the profession; and</p> <p>WHEREAS, the AIA should continually endeavor to increase membership to better represent the changing demographics of the profession and enhance the organization's influence and effectiveness in public outreach and public policy participation; and</p> <p>WHEREAS, there is continuing membership concern that the current dues model is overly stressed and that the high cost of AIA membership may be a substantive obstacle to joining AIA; and</p> <p>WHEREAS, employment settings can have a profound influence on membership penetration and promotion of the AIA brand, especially those employed in public service, education, and private corporations. Testing and marketing a graduated dues program to targeted constituencies will enable the AIA to better understand the sensitivity and impact of dues on member recruitment and retention; and</p> <p>WHEREAS, the value of membership is best appreciated by joining and participating in the organization's programs and activities, opportunities that cannot be experienced by those deterred from joining by the cost of membership; and</p> <p>WHEREAS, the current dues model does not always correspond to the salaries and compensation frequently experienced by architects in non-traditional practice, thereby negatively effecting member recruitment.</p> <p><i>(see next page)</i></p>

NOW, THEREFORE, BE IT RESOLVED that under the general direction of the AIA Secretary and the Secretary's Advisory Committee, that several component-based graduated dues pilot programs be developed that gradually increase dues for new members at all levels of the Institute over a period of 3 years for those employed in, but not limited to, public service, education, and corporations. The pilot programs shall include all new members in membership categories; and

BE IT FURTHER RESOLVED that the Institute will coordinate a three-level membership campaign focused on the above-defined constituencies. Further, participating AIA components will provide routine progress reports concerning impacts of the pilot programs on financial, recruitment, and member retention; and

BE IT FURTHER RESOLVED that the pilot programs will sunset after three years unless the Board determines that the "Pilot Programs," in whole or in part, should be integrated within the dues structure employed by the AIA.

**Subsequent  
Action**

The Board of Directors ratified this resolution in September 2015. There has been progress in many areas of the graduated membership dues pilot program, including working with the sponsor of the resolution and initial benchmark research.

A three-year membership recruitment pilot program will be implemented in 2016 to assess the effectiveness of graduated dues on building overall membership and improving penetration of AIA membership over a three-year period. The pilot program will focus on new members in all membership categories and include those who practice in education, government, and corporations. It will build on the research completed by the Institutional Membership Category Task Force. Work is currently underway with the resolution's sponsor, AIA California Council.

---

## 8. Candidate Information

### **Candidate Certification**

The Institute Secretary is responsible for establishing the validity of all declared nominations. Based on a review of the materials submitted by each candidate by the certification deadline of March 18, 2016, the Secretary declares the following candidates eligible to stand for election.

#### 2017-2018 Secretary

Julia A. Donoho, Esq., AIA, LEED AP (AIA Redwood Empire)  
Burton L. Roslyn, FAIA (AIA New York)  
Bruce W. Sekanick, AIA (AIA Eastern Ohio)

#### 2017-2019 At Large Director (one will be elected)

Peter J. Exley, FAIA (AIA Chicago)

#### 2017 First Vice President/2018 President-elect

Brian P. Dougherty, FAIA (AIA Orange County)  
Carl Elefante, FAIA (AIA Potomac Valley)  
Ellis L. "Lanny" McIntosh Jr., AIA (AIA Eastern Oklahoma)

Individual candidate biographies and statements of philosophy written by the candidates are provided on the following pages.

### **Voting for Officers**

Delegates must appear in person to vote in the election of officers. Voting for officers will take place in Booth 3446 (AIA Town Hall), AIA Expo floor, Pennsylvania Convention Center on Thursday, May 19, 2016, at 1:00 p.m. – 4:00 p.m., and on Friday, May 20, 2016, at 10:00 a.m. – 4:00 p.m.

In the event of a runoff, runoff balloting will take place Saturday, May 21, 2016, at 10:00 a.m. – 2:00 p.m., in Booth 3446 (AIA Town Hall), AIA Expo floor, Pennsylvania Convention Center.

## Candidate for 2017-2018 Secretary

### **Julia A. Donoho, Esq., AIA, LEED AP AIA Redwood Empire**



The AIA is our professional home, providing us with the tools to stay current and to integrate with multiple generations of architects around the globe, for a prosperous, sustainable future in an ever changing technological landscape. The AIA is elevating public awareness, advocating for the profession, and advancing knowledge and expertise with a new website, media campaign, research, and strategic direction:

- **Prosperity at all levels is essential for a thriving profession.**
- **Sustainability continues to be a top priority and market driver.**
- **Knowledge leverages our professional expertise in the marketplace.**
- **The AIA workforce must be productive, diverse and engaged.**

It has been an honor to serve the AIA for over 20 years and to be part of opening new pathways of success. I began my service at AIA National responding to an emerging professional's resolution for change, and became champion of the Gold Medal for Julia Morgan, FAIA, and for Robert Venturi, FAIA, and Denise Scott Brown, Hon. FAIA, the first women and first duo recipients. Enhancing member value has been my primary focus serving the AIA as it becomes a more responsive, inclusive, and engaging organization.

The Secretary's role is to listen carefully to members, maintain records, and facilitate meetings, elections, resolutions, and bylaws changes. I added legal credentials to my toolkit to expand my capacity to be of service to our profession, and I have small firm, large firm, and client side experience. With your support, I look forward to serving as your Secretary and working together to build a more relevant, resilient, and inclusive AIA.

## **Julia A. Donoho, Esq., AIA, LEED AP continued**

### **AIA NATIONAL**

Strategic Council

- Strategic Planning Task Force

Board of Directors

- Secretary's Advisory Committee
- Finance and Audit Committee

Venturi Scott Brown Gold Medal Nomination Team

Julia Morgan Gold Medal Nomination Team Lead

### **AIA CALIFORNIA COUNCIL**

- Regional Representative
- Presidential Citations (x4)
- Advocacy Advisory Committee

### **AIA LOCAL**

AIA Redwood Empire

- Architect of the Year Award
- President, VP
- Director, Regional and Urban Design

AIA Colorado, Western Slope

AIA Los Angeles

- Regional and Urban Design Committee
- Los Angeles River Committee

### **EDUCATION & PROFESSIONAL**

Princeton University, M.Arch.

Empire College of Law, JD

Present	Principal, Equinox Design and Development, Santa Rosa
11 years	Capital Projects Manager, County of Sonoma
14 years	Principal, Donoho & Associates, Architects, Pagosa Springs
Prior	Skidmore Owings & Merrill, Los Angeles
	Ricardo Bofill, Barcelona
	Golemon & Rolfe, Houston

### **CONTACT**

(707) 849-4116

[idonohoAIA@legalconstructs.com](mailto:idonohoAIA@legalconstructs.com)

## Candidate for 2017-2018 Secretary

### Burton L. Roslyn, FAIA AIA New York



We as an organization have achieved much in the last several years.

Our new Strategic Plan must be followed by **Strategic Implementation.**

Our governance reorganization has created great opportunities for us as an organization and profession.

Chief amongst those is a structure that is more responsive to rapidly changing needs.

In this new structure, the role of Secretary has greater impact on the relationship between members, components and leadership at every level.

**The Secretary should be the communication link between all.**

I see this new role as an opportunity to strengthen and reinforce these relationships.

**We need greater communication, clarity and transparency.**

We need to provide a voice for our members, components and the diverse groups that comprise the fabric of the Institute.

This should be the Secretary.

The office should provide clarity and transparency across all lines of communication.

Having been involved in the drafting and approval of our new governance, I am hopeful the clarity of vision and responsiveness to the challenges and demands of crafting a new workable governance are the very same characteristics I can bring to the office of Secretary.

## **Burton L. Roslyn, FAIA continued**

### **Service:**

- 2016: Director, National Board of Directors
- 2015: National Strategic Council, serving on Rules and Best Practices Committees, chair of Best Practices/Diversity Subgroup
- 2013-14: National Board
- 2013-15: Board representative, Board Knowledge Committee
- 2011-13: Elected KC member, Board Knowledge Committee: Leading research initiative with the academy in New York state
- 2011: Lead adoption of national Bylaws amendment allowing multiple proxies ensuring no component is disenfranchised
- 2010: Chair of Construction Contract Administration Knowledge Community
- 2009-11: AIANYS Government Advocacy Programs for Lobby Day training webinar and Build NY in the 21<sup>st</sup> Century recipients of AIA National Component Awards
- 2006-09: Secretary, VP Government Advocacy, President-elect and President, AIANYS
- 2004-05: Director, AIANYS
- 2003: Hiatus to oversee construction of AIA NY Chapter Center for Architecture
- 2001-02: Director, AIA NY Chapter

### **Recognition:**

#### **National:**

- 2014 and 2015: Richard Upjohn Fellow
- 2011: Elected to the College of Fellows for Leadership & Service
- 2010: Recognition Award for Public Service from National Board for Service as Citizen Architect

#### **State:**

- 2010: Recipient of Del Gaudio Service Award, conferred for distinguished service and leadership, demonstrating competence in advancing the profession
- 2010: Presidential Citation, in recognition of local and national service to the Institute
- 2005-2007: Annual Service Award presented for service to the Institute



## Candidate for 2017-2018 Secretary

### **Bruce W. Sekanick, AIA AIA Eastern Ohio**



There have been few times in the Institute's history that we have been on both a focused path as well as at a crossroads of future action. As we become a more member-focused organization, striving to implement key programs such as Core Member Services and Digital Transformation, we are keenly aware that there remain many areas that require diligent attention.

As chair of the AIA Strategic Planning Task Group, I have had the opportunity to understand the need to implement our four Strategic Initiatives. Strengthening the Institute addresses only one part of the strategic initiatives. Our efforts need to go further. We need to focus on implementing what has been successfully generated. It is through this effort, of bringing to life our Strategic Plan, that we will help members reach their full potential for financial success and prosperity. As Secretary, I will help drive this effort. I have a clear understanding of what we need to do, and a strong desire to take us there.

I will work as an advocate for AIA members to advance the Institute's goals. As we continue to implement core performance criteria, it is important to note that the Secretary will play a significant role. I bring experience and knowledge to this role and am prepared to work hard to make sure that AIA continues to be member-focused.

AIA can and should be the primary resource for members for knowledge, practice and process. We need to share our collective intellectual capital to strengthen the profession, and I look forward to making that happen as your AIA Secretary.

## **Bruce W. Sekanick, AIA continued**

### **Education**

- Kent State University, BS, BArch, Cert. of Urban Planning and Studies, 1984
- University of Notre Dame, Executive Cert., Leadership and Management, 2012

### **AIA National**

- AIA Ntl. Board of Directors 2013-14
  - Board Advocacy Committee, 2011-14
  - Government Advocacy Committee, 2016
- AIA Strategic Council, 2015
  - Strategic Planning Committee, Steering Committee
- ArchiPAC Chair, 2015-16
- AIA Strategic Planning Task Group, Chair, 2014-15

### **AIA Ohio / AIA Ohio Valley**

- Regional Director 2013-14, Regional Representative 2015
- AIA Ohio Valley, Secretary 2008-09
- AIA Ohio, President 2010
- AIA Ohio Secretary 2008-09
- AIA Ohio Presidential Citation, Meritorious Service, 2011
- AIA Ohio Mentor Award, 2011
- AIA Ohio Foundation, President

### **AIA Eastern Ohio**

- President 1995, Secretary 1992-93
- AIA Eastern Ohio Gold Medal

### **Professional Recognition or Service**

- IDP Firm Award

## Candidate for 2017-2019 At-Large Director

### **Peter J. Exley, FAIA AIA Chicago**



Our repositioned AIA has great momentum. We are an incredibly diverse group with a goal to make a difference in our communities and for our neighbors. Each of us does this as AIA, Associate AIA, FAIA, Professor, AIAS, and as engaged citizens locally and globally. Whether we make small or big buildings, create interiors, teach or write about architecture, work in the public realm or the private sector, in the city, the town or in small communities, each of us is an advocate for design excellence. We are thinkers, disruptors, influencers and problem solvers. We imagine and we look up.

#### **AIA is preparing us for our future.**

The art and practice of architecture is evolving exponentially, our knowledge base is expanding, and developing technologies are accessible. AIA architects have a heightened cognizance of the value we bring clients and communities. Our awareness of metrics will allow us to lead in our industry. The repositioned AIA will ensure we are prepared as innovators and leaders in this future workforce, with heightened respect, credibility and prosperity.

#### **AIA is advocating.**

It is architects who are responsible for envisioning environments that are healthy, buildings that are sustainable, and communities that are safe and promote a sense of well-being. AIA is creatively and strategically leveraging traditional and social media to increase visibility and recognition. Expanding awareness among the public and decision-makers heightens the confidence entrusted to architects to build future homes, communities, workplaces and cities.

Bold things are happening at AIA. Creative, engaged leadership supports the future of what we do, through architecture. I am intimately involved in AIA as a small practice leader, as university professor, former chapter president, Strategic Council member and member of the Public Outreach Committee. Please endorse me to support heightened creativity, vision, and looking up on the Board of the American Institute of Architects.

## **Peter J. Exley, FAIA continued**

### **American Institute of Architects**

Strategic Council Illinois Regional Representative, 2015-17

Chair of the Communications subgroup, National Advocacy Committee,  
2014-15

Chair, Public Awareness Campaign sub-committee of the Public Outreach  
Committee, 2016

Board Liaison, Young Architects Forum, 2015-16

AIA Chicago President, 2013

AIA Chicago Vice President: Honors and Awards, 2010-11

AIA Chicago Board, 1996, 2010-14

### **Professional Experience**

Skidmore Owings & Merrill, 1985-87

Venturi Scott Brown & Associates, 1988-90

Adjunct Professor, School of the Art Institute of Chicago, 1992-present

Director of Architecture, Architecture Is Fun, 1994-present

## Candidate for 2017 First Vice President/2018 President

### Brian P. Dougherty, FAIA AIA Orange County



We are at the threshold of positioning AIA for the future: A future in which society values design as seldom before; a future that translates the power of design into new opportunities; a future that celebrates design in building communities. This vision depends on the empowerment of the profession and each individual architect. Prosperity can only be achieved through an AIA collective focus. These are exciting times for AIA. It is my belief that realizing this potential will require leadership with a unique skill set, courage, and vision that leverages the strength of our core values.

- **Design Does Matter**

Architects are uniquely trained to transform ideas and resources to impact the world. Design is the currency of innovation, and architects are positioned as leaders in creating a preferred future.

- **Social Impact**

Through the power of design, architects weave community fabrics that elevate the human experience. Architects are educated, trained, and licensed to understand the impact of places on society's health and welfare: Exercising responsibility to the public is our legacy.

- **Effectiveness**

We have launched a new governance model and 2015 has been a year of transition. Leveraging resources to strengthen the organization and empower our members is challenging and rewarding. We can be nimble, collaborate with allied organizations, and enhance public outreach.

- **Connections**

The network within the built environment continues to expand. Emerging professionals, allied professionals, global teams, academics, small and large practitioners are critical to success and relevance. We must be at the center of resource transformation as advocates for the built environment.

The future is now. How we respond to the challenges of the ever-changing marketplace will shape the future relevance of AIA. I have great confidence in the American Institute of Architects and am asking you to partner with me in realizing that potential, elevating the practice and prosperity of the profession now, and for generations to come.

## **Brian P. Dougherty, FAIA continued**

Visit [www.DoughertyForAIAPresident.com](http://www.DoughertyForAIAPresident.com)

### **Professional Experience**

Dougherty + Dougherty, Partner 1981-Present

### **AIA National**

Representative, Strategic Council 2015-Present

Fellows Jury 2013-15

Chair, Member National Ethics Council 1999-05

AIA Secretary 1996-98

Director, AIA Board 1992-95, 2000

20/20 Steering Committee 1990-95

Member, Regional and Urban Design Committee 1988-2000

### **AIA California Council**

President 2014

First Vice President 2013

AIACC Capitol Forum 2009-Present

Architectural Foundation 2002-05

Chair Insurance Trust 1992

Secretary 1989-91

### **AIA Orange County**

President 1986

First Vice President 1985

AIAOC Associates President 1976-77

### **Education**

UC Berkeley AB Arch

UC Berkeley MArch

UC Irvine MBA

## Candidate for 2017 First Vice President/2018 President

### Carl Elefante, FAIA AIA Potomac Valley



**"First we shape our buildings; thereafter, they shape us."** Winston Churchill's words express a powerful truth that holds the key to architecture's future: **architects shape lives.**

Across many fields, there is growing awareness of the human dimensions of the built environment. Where and how people live shapes them and their ability to contribute to the economy and society.

Last October the first authoritative scientific study was published linking building environmental factors to cognitive function. Design shapes human performance, productivity, wellbeing, and health. We don't have to *seek* relevance but *seize* it.

**Evolving Value** – We must embrace change *proactively* to translate evolving ideas about architecture's value into steady demand for our services. It is a world of massive and accelerating change. Consider GM, Ford, and Chrysler. 2015 was their best year ever; yet, their success is overshadowed as Google, Apple, and Uber reshape the auto industry.

**Innovative Practice** – Our prosperity also depends on innovative practice. Energy-efficient design is one powerful example. By saving energy, architects help clients allocate more money to first-costs, resulting in increased building investment and higher architectural fees. In Paris, the U.S. committed to building-sector energy targets which will create thousands of architectural projects every year for decades.

**Workforce Diversity** – Continued population growth and advancement in underdeveloped regions foretell unprecedented demand for architectural services, demand we will struggle to meet unless recruitment and retention patterns change *fundamentally*. Diversifying our talent pool will strengthen the profession, expand its reach, and resolve systemic equity issues.

These are forces that can *dramatically* improve our profession if we evolve with them. As 2018 AIA President I will work with you to promote architecture's environmental, economic and social value, support innovative practice, and strengthen our engagement with the diverse world we shape.

## **Carl Elefante, FAIA continued**

### **AIA National**

Middle Atlantic Regional Director/Councilor 2013-15  
Council Steering Committee, Relevance Working Group, Strategic Planning Task Force, Finance & Audit Committee, Committee on the Environment Liaison, Edward Mazria FAIA Kemper Medal Sponsor, Sustainability Scan Advisory Group, 2015 Taliesin Colloquium

### **AIA Maryland**

President 2012, Board 2010-12

### **AIA Potomac Valley**

President 2009, Board 2007-09, AIA 150 Greener Greenbelt Initiative Champion 2006-08

### **University of Maryland School of Architecture, Planning, & Preservation**

Bachelor of Architecture 1980, Dean's Circle 2010-16

### **Association for Preservation Technology International**

Co-chair, Technical Committee on Sustainable Preservation 2005-08  
Board 2007-08

### **USGBC National Capital Region Chapter**

Founding Board 2003-05

### **President's Council on Sustainable Development**

Housing and Land-Use Working Group, 1994-95



## Candidate for 2017 First Vice President/2018 President

### Ellis L. “Lanny” McIntosh, AIA AIA Eastern Oklahoma



In 2015, the Strategic Council identified four key initiatives as part of the Strategic Plan: Knowledge, Prosperity, Sustainability and Workforce. As Moderator of the Strategic Council, I made sure the Strategic Plan, and these initiatives reflected the aspirations and concerns of all of our representatives.

As your president, I will lead with the same passion, thoughtfulness and tenacity. It is my mission to see the Strategic Plan succeed and promote a culture of innovation, and celebrate our key assets:

Celebrate success. There is no better place than our own membership to find examples of innovative and prosperous firms and practice models. Shining a light on entrepreneurs who have achieved prosperity and therefore relevance will spread knowledge and create a culture of innovation.

Celebrate diversity. A diverse workforce is key to making teams and firms more effective and successful. Everyone has value, but together we have more. Women in architecture play a strong role here. We must build an army of inspiring mentors and role models for our emerging professionals to emulate.

Celebrate emerging professionals. By creating a welcoming environment for emerging professionals, we build a pipeline of leaders. Along the way, they might just teach us a thing or two.

Celebrate design. As architects, we appreciate great design. Our publications and awards programs celebrate its excellence. We need to turn this celebration outward to our clients and the public so that we can better advocate for the things we believe are important. We have the skillset to solve challenging issues, from climate change to housing affordability, and more. We need to reach out to Fortune 500, Forbes, and other business thought leaders to help them understand the value of architects and the true power of design.

Within the AIA, we have 87,000 passionate, talented and aspiring reasons to celebrate our profession and how it is evolving. We are design thinkers. We are innovators.

Let's chart a course to expand our reach and influence, working together to realize our value. With your support, I will lead us to do just that.

## **Ellis L. “Lanny” McIntosh, AIA continued**

### **Relevant Experience**

AIA Central States Region/ National Governance Service:

- Regional Representative, AIA Strategic Council (2015)
- Inaugural 2015 Strategic Council, Moderator (2015)
- Inaugural 2015 Strategic Council Steering Committee, Chair (2015)
- Strategic Council Steering Group, Chair (2014)
- Board Advocacy Committee (2013-15)
  - Connections Subcommittee (2013)
  - Communications Subcommittee (2014-15)
- Regional Director (2013-14)

[www.McIntoshForAIA.com](http://www.McIntoshForAIA.com)